

STRATEGIC AND COMMERCIAL INTELLIGENCE

Trial of a Government and Industry charge on plastic bags

Report of findings Final – 20 October 2008 ADVISORY

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KPMG Transaction Services (Australia) Pty Limited

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Private & Confidential The CEO Australian National Retailers Association 8/16 Bougainville Street Manuka, ACT 2603 20 October 2008

For the attention of Margy Osmond

Dear Margy

Advisory Assistance - Trial of a Government and Industry charge on plastic bags

Background

We have been engaged by Australian National Retailers Association ('ANRA', 'you') to provide advisory assistance in connection with the trial of a Government and Industry charge on plastic bags ('Plastic bag charge trial').

Scope of work

Our work has been performed in accordance with the detailed terms of reference outlined in Appendix 2 of our engagement letter dated 12 August 2008 and was directed towards developing a report to summarise the findings from the plastic bag charge trial which was conducted in the four week period from 18 August 2008 to 14 September 2008.

The quantitative and qualitative data we collected focussed on testing five hypotheses

- Hypothesis 1: A 10 cent levy for plastic bags at supermarket checkouts reduces bag consumption by 80%;
- Hypothesis 2: A 10 cent levy does not change customer shopping habits, i.e. encourage customers to shop elsewhere;
- Hypothesis 3: The 10 cent levy is likely to cause a long term change in customer behaviour with regard to shopping bag usage;
- Hypothesis 4: customers use checkout bags as bin liners and a reduction in use will stimulate demand for bin liners; and
- Hypothesis 5: customers and checkout staff are not aggrieved by the introduction of a levy.

Our work commenced on 13 August 2008 and our fieldwork was completed on 7 October 2008. We have not undertaken to update this report for events or circumstances arising after that date.

We have completed the terms of reference set out in Appendix 2 to our engagement letter dated 12 August 2008.

Information

In undertaking our work, we conducted surveys with 300 customers and 72 staff at each participating retailer store over the four trial period. Participating retailers also provided quantitative data including volumes of plastic bag usage, volumes of green bag sales and sales movements pre trial and during the 4 week trial period.

We have indicated in this report the sources of the information presented.

A draft of this report has not been read by the participating retailers, and they have not confirmed to us in writing that its contents are factually correct.

Limitations

The responsibility for determining the adequacy or otherwise of our terms of reference is that of ANRA.

Our terms of reference comprise an advisory engagement which is not subject to Australian, or any other, auditing or assurance standards and consequently no conclusions intended to convey assurance are expressed.

Had we performed additional procedures, or an audit or review, other matters might have come to our attention that would have been included in this report.



The information presented in this report is based on that made available to us in the course of our work. We have not, however, sought to establish the reliability of the information by reference to other evidence.

We have not compiled, examined or applied other procedures to any prospective financial information in accordance with Australian, or any other, auditing or assurance standards. Accordingly, this report does not constitute an expression of opinion as to whether any forecast or projection of ANRA will be achieved, or whether assumptions underlying any forecast or projection of ANRA are reasonable. We do not warrant or guarantee any statement in this report as to the future prospects of ANRA.

There will usually be differences between forecast or projected and actual results, because events and circumstances frequently do not occur as expected or predicted, and those differences may be material.

Our findings set out in this report do not constitute recommendations to ANRA as to whether ANRA should proceed with a permanent charge on plastic checkout bags.

Distribution

This report is solely to assist ANRA in connection with understanding the findings from the plastic bag charge trial, and for ANRA's information. This report is not to be used for any other purpose or distributed in whole or part to any other person, except as set out in our engagement letter, or as otherwise agreed by us in writing.

Yours faithfully

George Svinos Director KPMG Transaction Services (Australia) Pty Limited

Glossary of terms

The following terms are	ACCC	Australian Competition and Consumer Commission
used throughout our	ANRA	Australian National Retailers Association
report	DSE	Department of Sustainability and Environment
	EPA	Environment Protection Authority
	ЕРНС	Environment Protection Heritage Council
	Green bags	Reusable bags (usually green in color) sold at the
		supermarket by retailers for the purpose of transporting groceries to replace plastic checkout bags
	HDPE	High density polyethylene – generally single use plastic bags used at supermarket checkouts
	n	Number of survey responses
	Own bags	Bags that the customer has brought with them to the supermarket
	Plastic bag charge trial	Trial of a Government and Industry charge on plastic bags
	Plastic checkout bags	Lightweight HDPE plastic bags provided by the supermarket at the checkout, designed for single use
	Qualitative Data	Data received through conducting surveys with customers and staff
	Quantitative Data	Data received from participating stores on volume of
		plastic bag usage, volume of green bag sales and sales movements pre trial and during the four weeks of the trial
	Source: Decision regulator April 2008	ry impact statement , Investigation of options to reduce the impacts of plastic bags



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Executive summarv **The Trial**

In 2007, Australians used approximately 2.96⁽¹⁾ billion lightweight single use high density polyethylene (HDPE) bags from supermarkets

The Australian National Retailers Association ('ANRA') in partnership with the Victorian Government wanted to conduct a trial project involving major supermarkets placing a voluntary charge on plastic bags at selected sites around Victoria to "create a system that is achievable and effective in reducing plastic bag use"

KPMG worked with ANRA to form 5 hypothesis that were tested during the trial using quantitative and qualitative data

The trial ran for a four week period from 18 August 2008 to 14 September 2008

STORE PARTICIPANTS

coles





KEY STAKEHOLDERS

- Victorian Government
- Australian National Retailers Association ('ANRA')
- Coles, Woolworths, IGA
- Australian Competition and Consumer Commission ('ACCC')
- Environmental groups ('EPHC', 'EPA', 'DSE')
- General public
- Sustainability Victoria

HYPOTHESES

- 1. A 10 cent charge for plastic checkout bags reduces consumption by 80%
- 2. A 10 cent charge does not change customer shopping habits
- 3 The 10 cent charge is likely to cause a long term change in customer behaviour
- Customers use checkout bags as bin liners and a reduction in use will stimulate demand for bin liners
- Customers and checkout staff are not 5 aggrieved by the introduction of a charge

The trial ran for a four week period from 18 August 2008 to 14 September 2008



Reduction in plastic checkout bags

All profits made from the

trial will go to local environmental projects at

trial locations

LOCATIONS

- Three locations were selected for the trial: Fountain Gate area, Warrnambool and Wangaratta
- The locations were selected to include rural. and metropolitan Melbourne and to offer a sufficiently large and representative sample of the Victorian community to enable reasonable findings to be drawn from the data collected
- The trial ran at the same time at each location

MEDIA INTEREST

- The plastic bag trial was heavily advertised on TV, radio, local newspapers and promoted at each participating store
- Media releases were sent by ANRA and the Minister for Environment and Climate Change. Gavin Jennings to inform the public of the trial
- A pre-trial launch was held on at Fountain Gate shopping centre on 17 August 2008 with representatives from local Government, ANRA and DSE

DATA

- Quantitative
 - Retailer information on volume of checkout bags used, volume of reusable bags sold at each participating store and sales movements over the trial period compared to pre-trial
- Qualitative
 - 300 customer and 72 staff surveys were conducted during the four week period to provide qualitative information

Source: (1) Decision regulatory impact statement (April 2008), ANRA submission accompanying application for the authorisation of arrangements for a trial of plastic bag charges (June 2008)



Executive summary **Headlines**

Plastic bag reduction	There has been a reduction in the use of plastic bags during the trial of a 10 cent charge on plastic bags, with an average overall decrease of approximately 79%									
	• This decrease was consistent across all 3 trial regions, with Fountain Gate, Wangaratta and Warrnambool experiencing reductions in usage of 79%, 77% and 79% respectively									
	The observed reduction in plastic bag consumption is supported by other key data									
	 Green Bag sales rates increased by more than 15 times in week 1, then declined over the 4 week period as customers began to reuse their green bags purchased in week 1 									
	 86% of customers surveyed supported initiatives to reduce plastic bag use 									
	 60% of customers surveyed were happy to be part of the trial 									
	• The trial has shown that plastic bag demand is highly elastic with a 10 cent charge making customers re-evaluate their desire to use plastic bags									
	- customers are re-evaluating their decision based on environmental concerns or based on the availability of substitute products such as bin liners									
	• The 79% reduction in plastic bag usage does not necessarily equate to 79% fewer customers using plastic bags									
	 some customers and staff observed that more items were being packed into each bag, so fewer bags were being used for the same amount of groceries 									
	• Staff feedback did highlight that there are some issues to work through such as hygiene, size and types of bags, packing and lifting									
Customer shopping habits	It remains unclear whether customers changed their shopping habits in response to the trial									
	• Some trial stores experienced an increase in sales during the trial period when compared to non trial stores of the same chain across Victoria, whilst others experienced a decrease									
	 In the Fountain Gate area, a higher percentage of stores experienced a decrease 									
	 In Wangaratta, a higher percentage of stores experienced an increase 									
	Warrnambool sales were excluded from the analysis as sales data was not comparable									
	• 3% of customers were prepared to shop elsewhere and 9% purchased fewer items to avoid the charge									
	Staff noted during the trial that customers were requesting more items be packed into each plastic bag									
Long term change in customer behaviour	The 10 cent charge is likely to contribute to a long term change in customer behaviour									
customer behaviour	 Of the customers surveyed, 91% responded that they have tried to use reusable bags with 70% of these claiming they were able to maintain this 87% of customers indicated they would use reusable bags if the 10 cent charge became permanent 									



Executive summary **Headlines (cont.)**

Demand for bin liners	 The majority of customers surveyed reused plastic checkout bags as bin liners and the plastic bag charge may stimulate demand for bin liners 61% of customers surveyed commented they previously reused their plastic bags as bin liners Of the customers who reused their bags as bin liners, 57% expected to buy more bin liners as a result of the charge
Impact on customers and staff	 Customers were less concerned than staff about hygiene or checkout delay issues associated with reusable bags 61% of staff compared to 22% of customers were concerned about hygiene issues around reusable bags 68% of staff compared to 14% of customers indicated checking out took longer because of the charge Staff stated that 18% of customers complained frequently, 39% occasionally, 21% rarely and 22% not at all about the plastic bag charge The majority of staff commented that they packed more items into each bag and were presented with bags that in their opinion were too difficult to handle (due to size of bags and lifting) The above responses highlight a difference in perception of the trial between customers and staff. Staff may be experiencing more pressure than customers as a result of the trial If a charge were to be introduced, then alternatives and associated costs may need to be considered to deal with these issues such as additional training or development of standards to address customer and staff concerns
The value placed on checkout bags	 Presenting customers with a 10 cent charge made them consider the value they place on a bag For around 10 cents a customer can buy a properly designed bin liner The reduction in plastic bag usage during the trial and the approximate 10 cent price point of a bin liner suggests that customers value the checkout plastic bag at less than 10 cents
Ban on plastic bags	 There was strong customer support for a plastic bag ban 45% of customers surveyed stated they would support a ban 25% of customers surveyed do not want a ban on plastic bags 30% of customers were indifferent



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Hypothesis findings Hypothesis 1 – Plastic bag reduction

The trial of a 10 cent charge for plastic bags at supermarket checkouts reduces bag consumption by approximately 79%

The significant reduction in plastic bag consumption was experienced consistently across all 3 regions

The reduction in plastic bag consumption is supported by the qualitative data

The 10 cent charge on plastic bags made customers re-evaluate their desire to use plastic bags

Plastic bag consumption - by region	on 🛛		There has been a reduce 10 cent charge, with a
450,000 400,000 350,000 300,000 50,000 150,000 400,000 150,000 400,000 50,000 0 Average Week 1 Week weekly pre trial plastic bag usage Note: Plastic bag consumption has been normal Lava St data has not been normalised Source: Data from participating retailers	k 2 Week 3 Week 4		 The reduction was of – Fountain Gate has – Wangaratta had as – Warrnambool had – Warrnambool had – Average plastic bag of week four of the trial forgetting to bring the to purchase additional to purchase additional the trial is subject to ts – Plastic bag consumple period – No data was collected this response rate waterm behaviour – Only 3 regions in Vic – Customers in the meting houring suburb – Customers were we – Customers were we – Substance of the trial subject to the trial su
 Green Bag sales rates increased declined over the 4 week period green bags purchased in week 1 60% of customers surveyed we 86% of customers surveyed sup use Few customers were aggrieved 	as customers began to re happy to be part of t ported initiatives to re	o reuse their he trial duce plastic bag	 therefore came prep. Consideration should associated with reus bags presented to th The charge on plastic to the plastic bags 52% of customers so bags because they we however, it has take
			 Reusable bags broug trial to 88% by week

uction in the use of plastic bags during the trial of a an average overall decrease of 79%

- consistent across all three regions
- ad an average reduction of 79%
- an average reduction of 77%
- ad a average reduction of 79%
- consumption increased slightly from week one to al. It is possible that this is due to customers their green/reusable bags to the store and not wanting nal green bags

the following limitations of the data presented

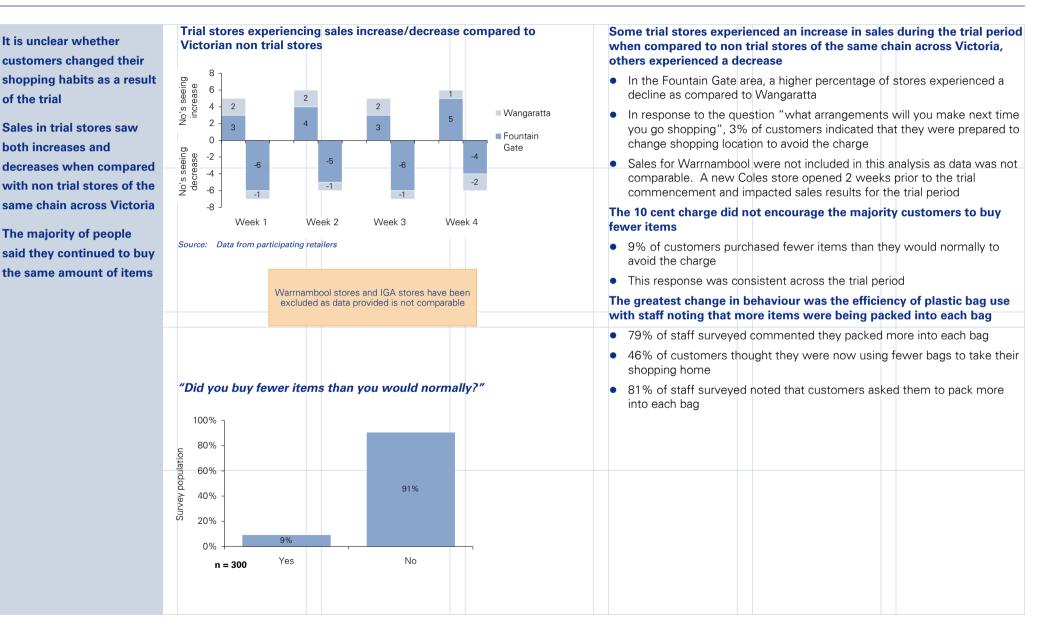
- nption has only been collected for the 4 week trial
- ted post trial, it is therefore difficult to assess whether will continue post trial to determine changes to long
- ctoria were tested
- netropolitan areas can avoid the charge by shopping in bs where the charge is not imposed
- rell aware of the charge prior to the trial period and pared in week 1 of the trial
- Id be given to staff concerns around hygiene issues sable bags, checkout delays and packing and lifting of them

bags made customers re-evaluate their desire to

- surveyed commented they primarily used reusable were concerned about the environment
- en a 10 cent charge to change their behaviour
- ught from home increased from 69% in week 1 of the ek 4

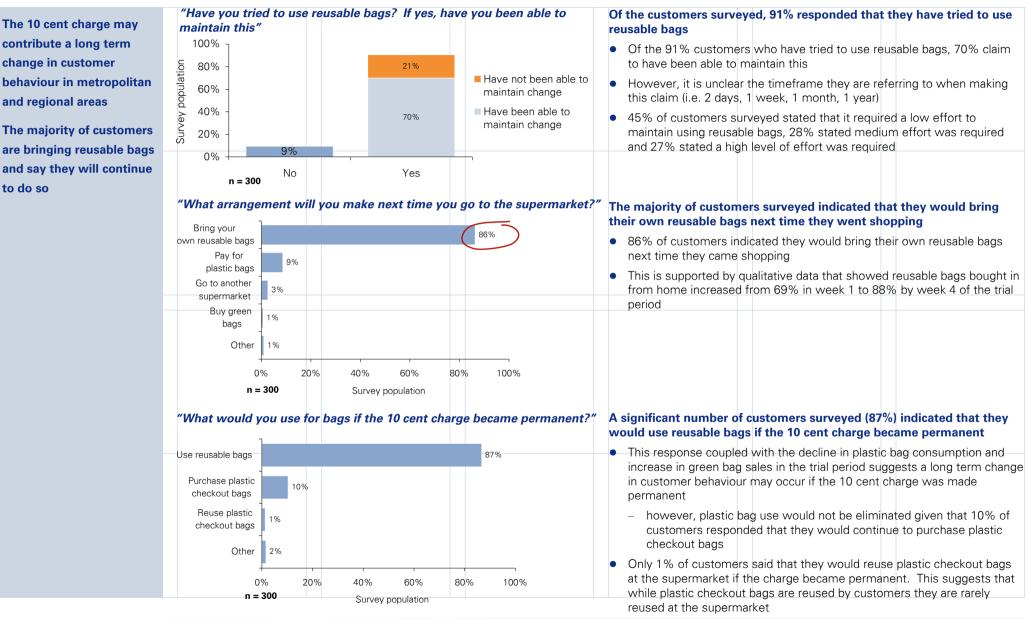


Hypothesis findings Hypothesis 2 – Customer shopping habits



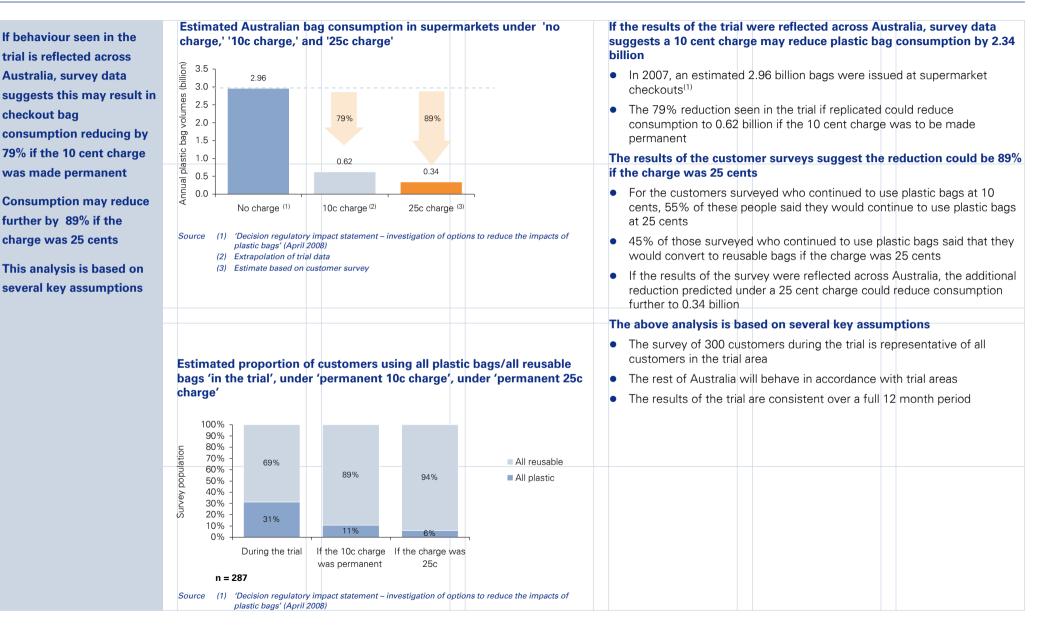


Hypothesis findings Hypothesis 3 – Long term change in customer behaviour



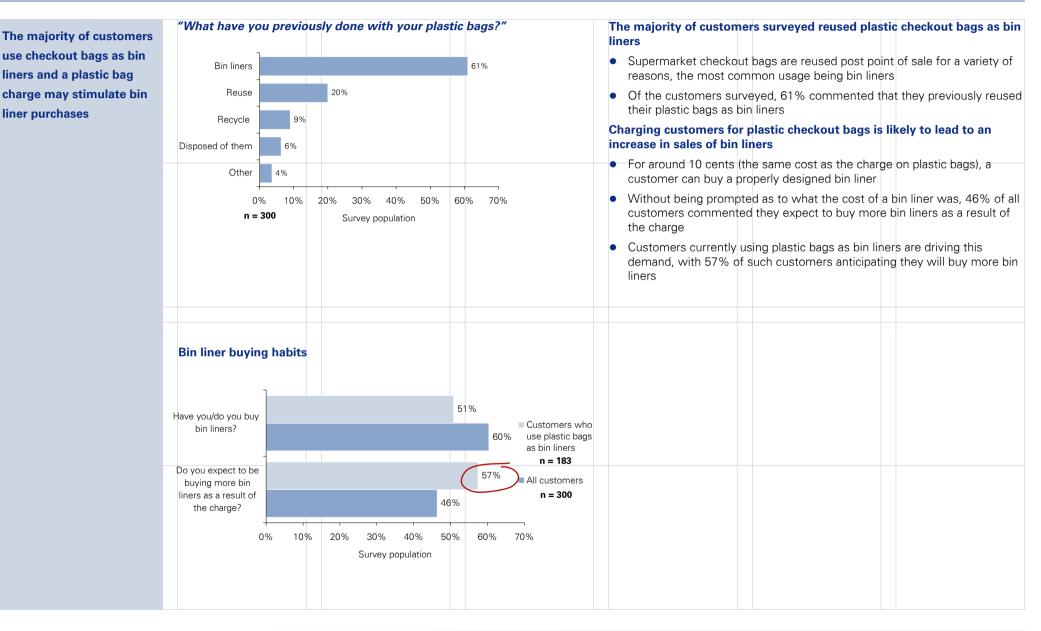


Hypothesis findings Hypothesis 3 – Long term change in customer behaviour (cont.)



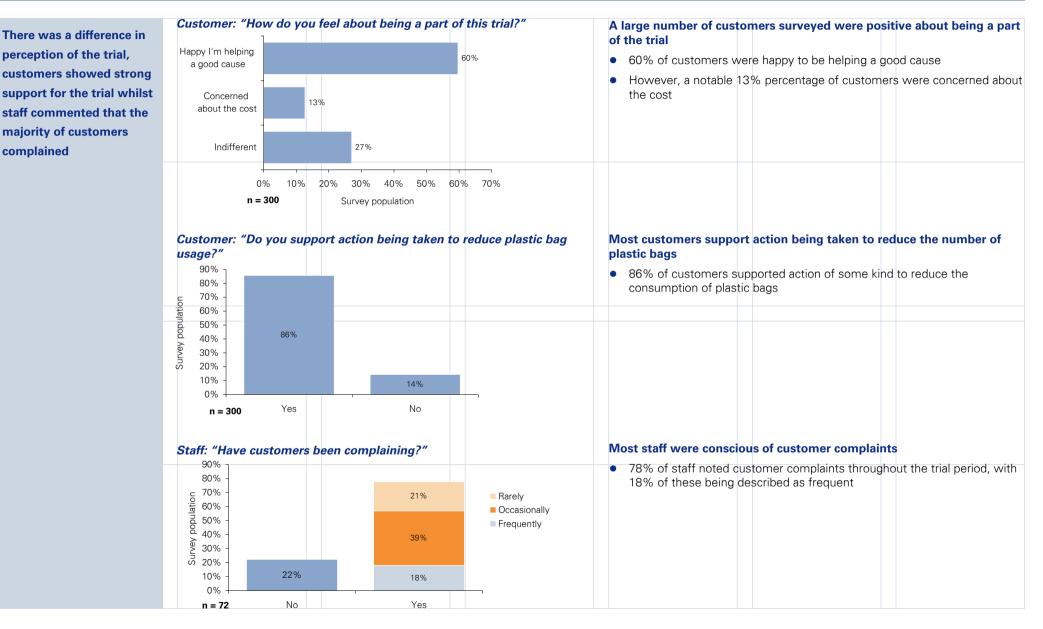


Hypothesis findings Hypothesis 4 – Demand for bin liners





Hypothesis findings Hypothesis 5 – Staff and customer concerns



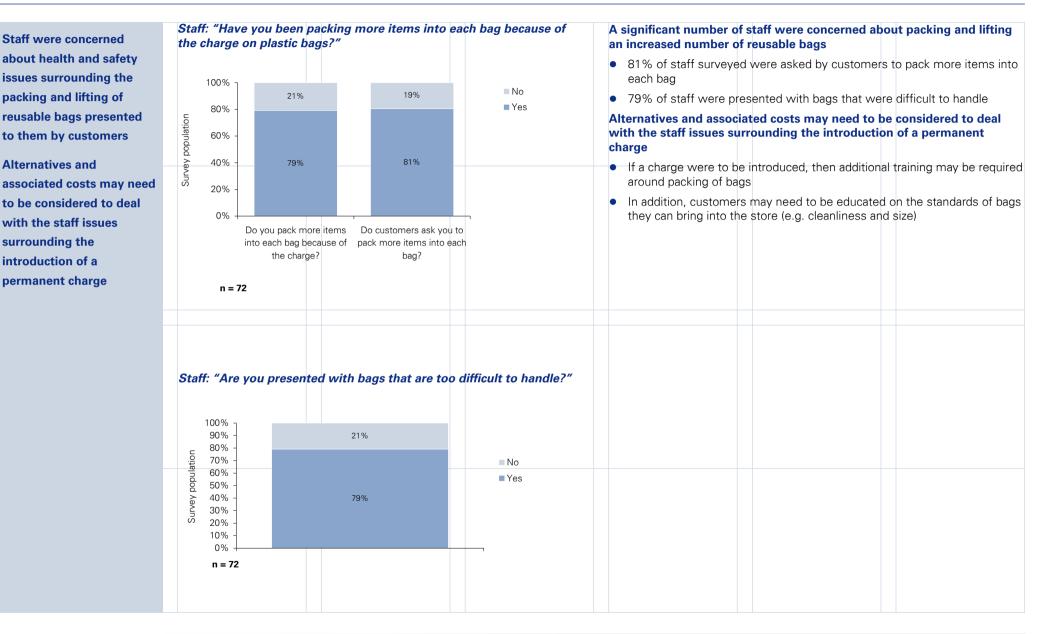


Hypothesis findings Hypothesis 5 – Staff and customer concerns (cont.)



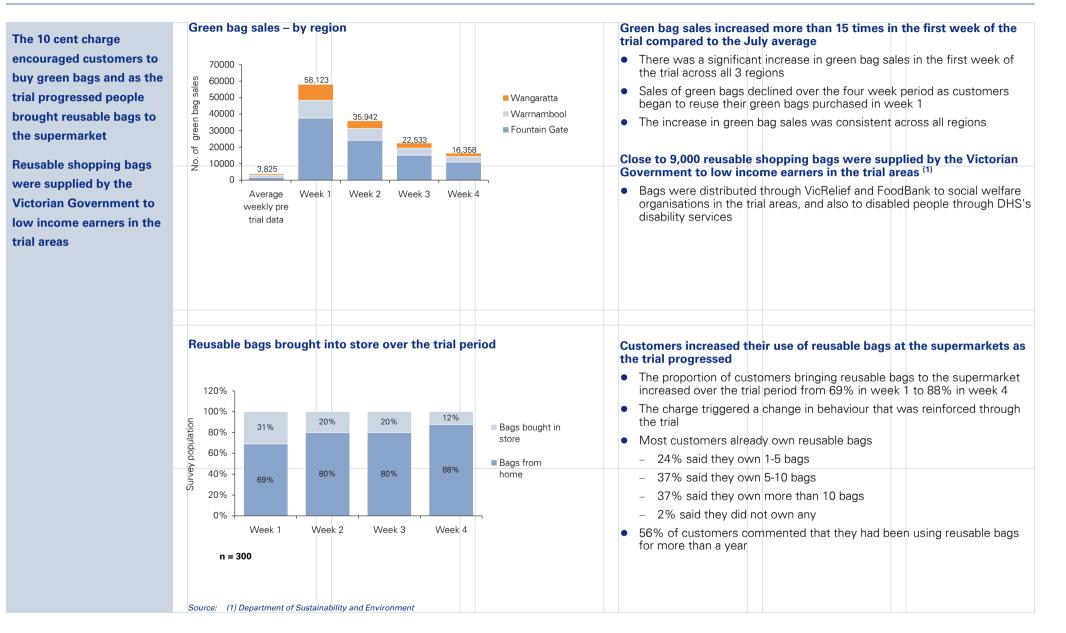


Hypothesis findings Hypothesis 5 – Staff and customer concerns (cont.)





Additional findings **Green bags sales**





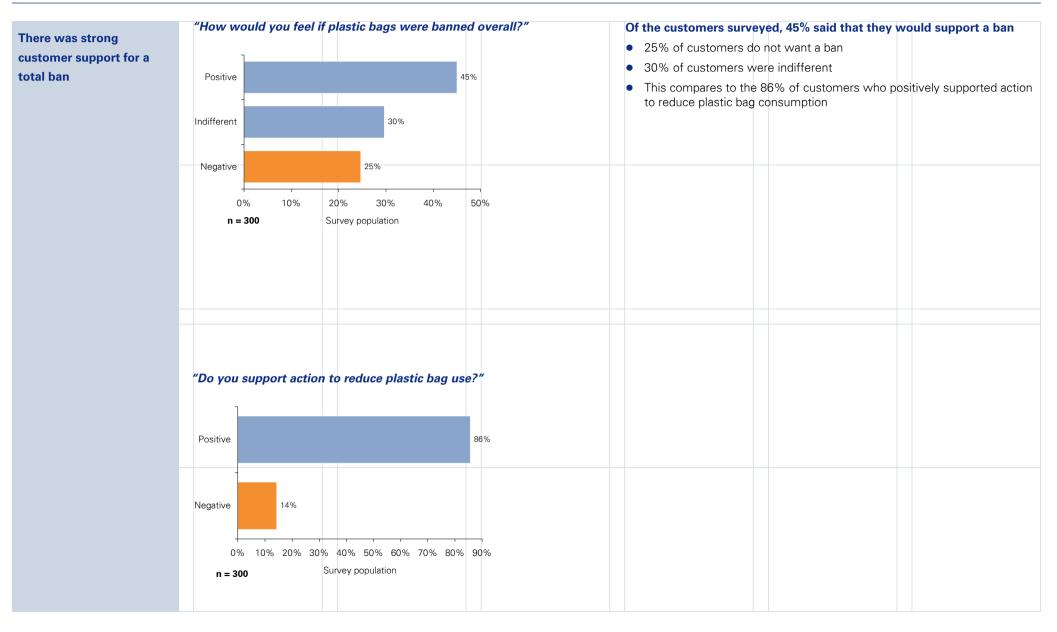
Additional findings **Cost of bin liners**

The reduction in plastic bag usage during the trial and the approximate 10 cent price point of a bin liner suggests that customers value the checkout plastic bag at less than 10 cents

PRODUCT	PRODUCT COST ⁽¹⁾	COST PER UNIT	Whilst the majority of customers reuse plastic bags, they do not appear to place a value of 10 cents on them
	Multix Bags Kitchen Tidy With Handles Medium	10 cents	 81% of customers surveyed previously reused their plastic bags whether as bin liners or for other purposes
MULTIX	100% Degradable 30pack \$3.11		 when presented with a 10 cent charge more than 3/5ths of the 81% opted for reusable bags
30 MEDIUM	40.11		 the 10 cent charge has made these customers question the value of the checkout plastic bag
	Glad Bag Kitchen Tidy Wavetop Tie Medium 40	11 cents	 Customers have not had the opportunity to make a fully informed judgement as they have been accustomed to plastic bags being free of charge for many years
S	pack		For around 10 cents, a customer can buy a properly designed bin liner
GIAD	\$4.29		 The table opposite compares the cost of various brands of kitchen tidy bags which are similar in size to that of checkout bags
WAVETOF HE			 As opposed to plastic checkout bags which are designed for single use, bin liners are designed to be functional
			We did not discuss the price of bin liners with customers surveyed
HERCULES DrawTape 2010	Hercules Bag Kitchen Tidy Draw Tape Large 25 pack \$2.75	11 cents	
		0 conto	
	Homebrand Bag Tidy Kitchen Roll Large 30 pack \$2.36	8 cents	
Source: (1) Woolworths home shopping w	ebsite, prices as at 26 Sept 2008		

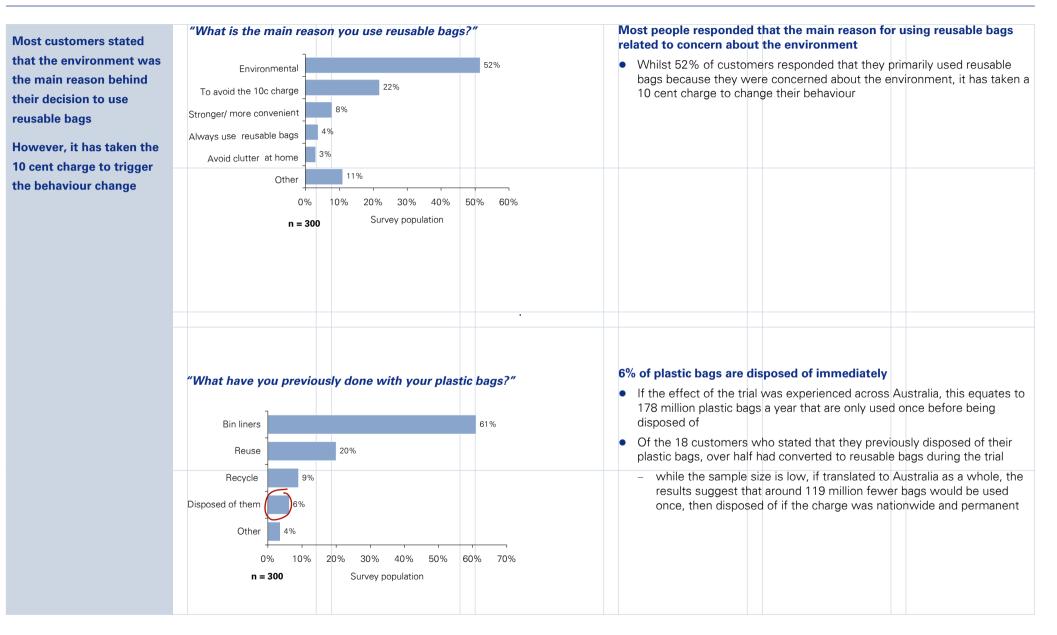


Additional findings Banning plastic bag usage



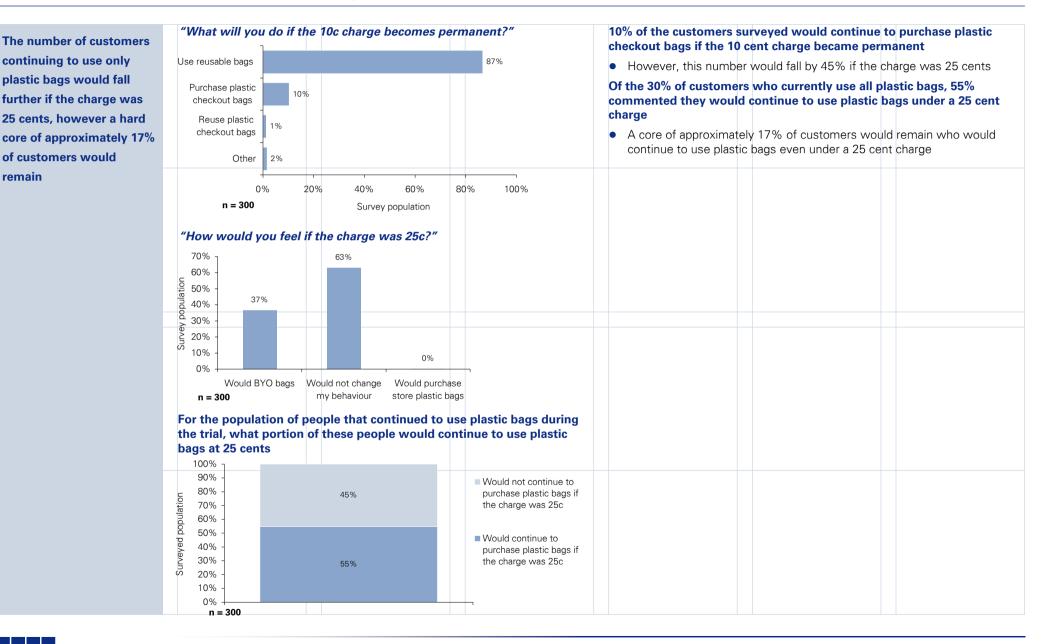


Additional findings **Environmental issues**





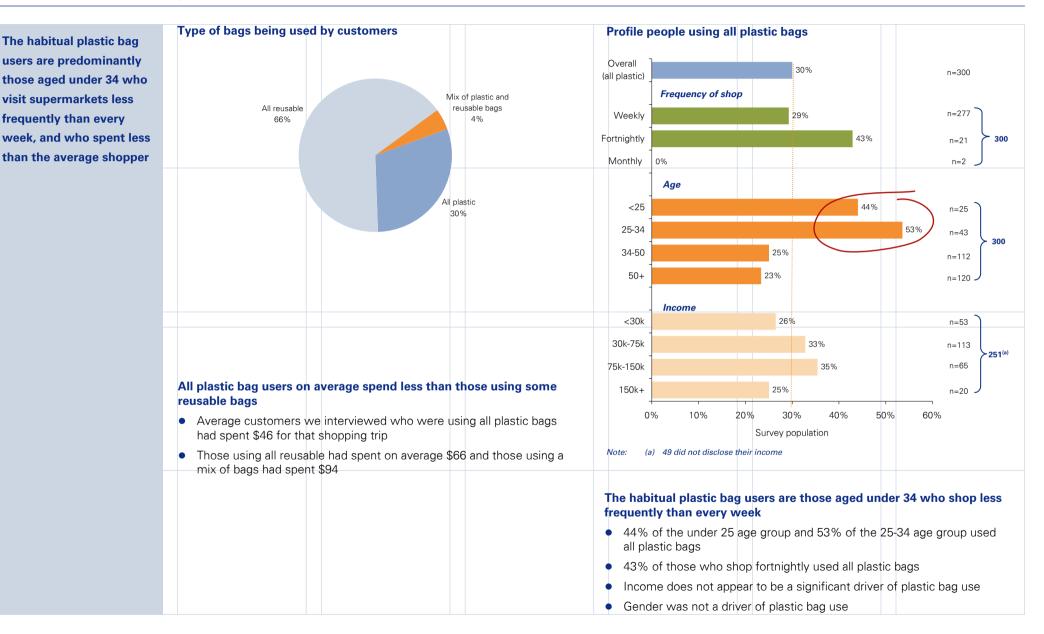
Additional findings Sensitivity to the value of the charge





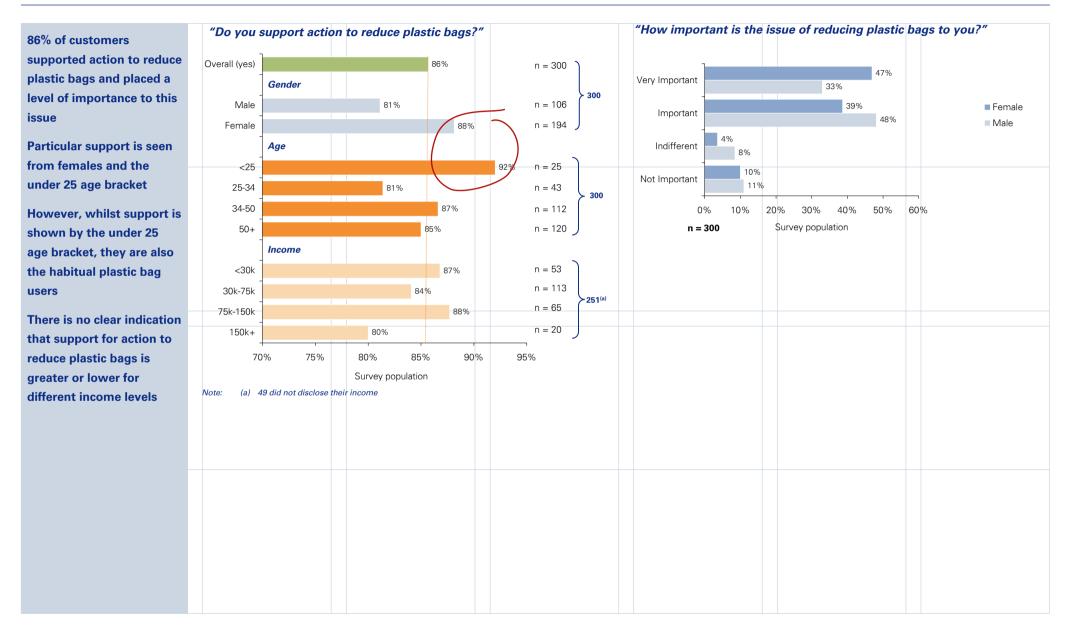
remain

Additional findings The 'all plastic bag' users





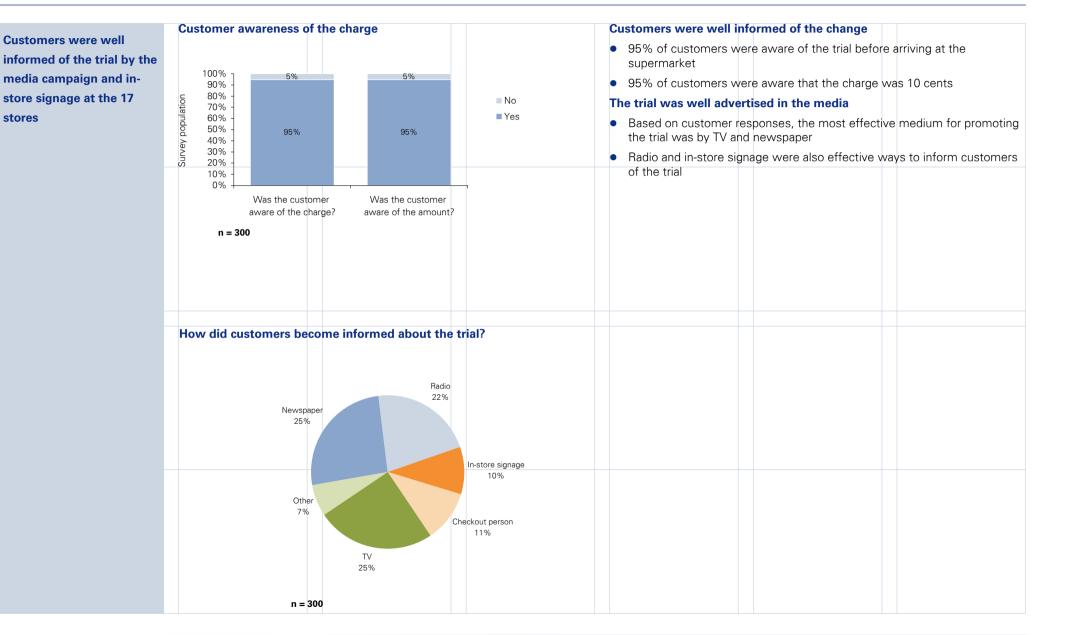
Additional findings **Customer support of the trial**





Additional findings **Trial awareness**

stores





Additional findings **Customer concerns**

Throughout the trial	CUSTOMER CONCERNS ABOUT THE TRIAL									
customers provided feedback on issues that	Theme	Customer responses collected during surveys and via DSE customer feedback line	KPMG comment							
concerned them about the trial and its impact There remains some misunderstanding of the environmental motivations for charging for bags and concerns that	Other packaging	 "The 10 cent charge on plastic bags is not the best way to achieve environment goals. A more effective way of approaching the issue of plastics in the environment would be to reduce the amount of plastic used in product wrapping"⁽²⁾ "What about all the bags we use to put our fruit and vegetables in? Can't we be provided with other options"⁽²⁾ "I am not happy being charged this fee whilst the supermarkets persist in pre packaging green grocery items in plastic"⁽¹⁾ 	 Customers maybe more likely to support plastic bag reduction if it is seen as part of wider ranging efforts to reduce all forms of packaging It should also be reiterated that the objective of the trial was to minimise the amount of plastic bags in the litter stream rather than reducing plastic packaging in general 							
alternatives have not been thought through We recommend that any future media releases attempt to tackle these misunderstandings	Biodegradable bags	 "I don't understand why we cant use biodegradable bags. Why don't supermarkets provide them?"⁽¹⁾ "I shop here (IGA) because the bags are biodegradable. Why should I have to pay for these"⁽²⁾ "Only people using non-biodegradable bags should be charged"⁽²⁾ 	 We also noted some confusion about the definition and issues regarding degradable and biodegradable plastic and recommend that future media campaigns seek to inform the public on this subject 							
	Reducing plastic bags usage	 "Why can't we use paper bags boxes shopping trolleys to transport goods"⁽²⁾ "Customers should return plastic bags to supermarkets for recycling and get rewarded for it"⁽²⁾ 	 Many of the alternative suggestions given will have a practical and environmental impact of their own. These impacts should be explored before consideration is given to them as a viable, permanent alternative to plastic bags Consideration should also be given as to the merit of using plastic bags for food safety and hygiene reasons 							
	Trial format	 "I find this fee frustrating. Now we have to buy the bags to put our rubbish in and the environment is no better off"⁽¹⁾ "Is it not a form of discrimination charging 10c per plastic bag in this area, when the rest of Melbourne does not have to pay? Why is it not in a greater area to get a greater sample"⁽¹⁾ 	• Although the trial is over, there is an opportunity to gain more support when the results are announced by repeating the rational for the trial and the choice of location							
	Source: (1) DSE customer (2) Customer surv									



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Appendix 1 Scope of work

SCOPE OF WORK	COMPLETED
The data we collected allowed five main hypotheses to be tested	
Hypothesis 1 - "A 10 CENT LEVY FOR PLASTIC BAGS AT SUPERMARKET CHECKOUTS REDUCES BAG CONSUMPTION BY 80 % "	✓
 Key indicators will be 'bags used' and 'green bags sold'; supplementary indicator will be proportion of transactions for which a plastic bag is not sold Bag volume usage need to be normalised for sales to minimise any effects of promotions or customers switching stores during the trial Data averages from July 2008 will be used to baseline bag usage for the trial period 	
Qualitative surveying of customers would supplement quantitative data	
Hypothesis 2 - "A 10 CENT LEVY DOES NOT CHANGE CUSTOMER SHOPPING HABITS "	\checkmark
Relative change in sales in trial stores compared to Victoria will be monitored	
Hypothesis 2 seeks to further test customer sensitivity to the introduction of the levy	
Qualitative surveying of customers would supplement quantitative data	
Hypothesis 3 - "THE 10 CENT LEVY IS LIKELY TO CAUSE A LONG TERM CHANGE IN CUSTOMER BEHAVIOUR"	\checkmark
• Primary quantitative indicator will be 'bags used' and "green bags sold"; supplementary indicator will be proportion of transactions for which a plastic bag is not sold	
Particular attention will be paid to evolution of customer habits over the trial period	
Qualitative surveying of customers would supplement quantitative data	
Hypothesis 4 - " CUSTOMERS USE CHECKOUT BAGS AS BIN LINERS AND A REDUCTION IN USE WILL STIMULATE DEMAND FOR BIN LINERS "	\checkmark
This hypothesis will be primarily tested through the qualitative survey	
• The trial duration is presumably too short to test this hypothesis from a quantitative point of view as many individuals own "stocks" of checkout bags	
Hypothesis 5 - " CUSTOMERS AND CHECKOUT STAFF ARE NOT AGGRIEVED BY THE INTRODUCTION OF A LEVY"	\checkmark
Qualitative survey of customers would test attitudes to the policy's impact on convenience, overall grocery bill, speed of checkout operation, hygiene, etc	
 Qualitative survey of checkout operators would test attitudes to the policy's impact on occupational health and safety, speed of checkout operation, working environment, customer rage, etc 	
• The elements of focus would be determined through the advice of the project's media team, so as to provide evidence to refute or support assertions made in the media or by unions	
In addition to this survey, weekly customer feedback received will be provided by the retailers	



Appendix 2 Basis of preparation and related studies

KPMG has used data provided by the retailers who participated in the trial, carried out surveys of customers and staff in trial stores, and considered reports previously written on the subject

Plastic bag consumption

- The following information was provided by each participating store:
 - pre-trial data consisting of average weekly plastic bag consumption for July 2008
 - daily plastic bag consumption units during the trial period
- The movement in plastic bag consumption was derived by comparing average weekly plastic bag consumption units from the pre-trial "control period" to average weekly consumption during the trial period
- Plastic bag consumption was normalised for sales movements during the trial period (refer to sales movements below)
- This analysis was prepared for each region

Sales movements – trial and non trial

- The following information was provided by each of the 17 participating stores listed in Appendix 3:
 - using a base index of 100 representing average weekly July 2008 sales
 - average weekly sales for trial stores during the trial period compared to base 100
- In addition, of the participating retailers provided the following:
 - using a base index of 100 representing average weekly July 2008 sales
 - average weekly sales for all non-trial stores in Victoria during the trial period compared to base 100
- The movement in sales for trial stores as compared to non-trial stores was derived by comparing average weekly sales for trial stores during the trial period to average weekly sales for non-trial stores during the trial period
- This analysis was prepared for each region

Green bag sales

- The following information was provided by each participating store:
 - number of weekly reusable bag units sold for June 2008 and July 2008
 - number of daily reusable bag units sold during the trial period

- the green bag sales movement was derived by comparing average weekly green bag sales from the pre-trial "control period" to average weekly green bag sales during the trial period
- this analysis was prepared for each region

Customer and staff surveys

 300 customer and 72 staff surveys were conducted throughout the trial period, refer to Appendices 4 to 7 for further details

Other plastic bag studies

- A number of related studies have been conducted in recent years around plastic bags:
 - "Plastic Shopping Bags Analysis of Levies and Environment Impacts" (December 2002), Nolan-ITU
 - Nolan-ITU in association with RMIT Centre for Design and Eunomia Research and Consulting were commissioned by Environment Australia to conduct an evaluation to explore the options and their associated potential environmental and economic impacts to inform policy and decision making
 - the study summarises approaches in other countries such as the plastic bag levy imposed in 2001 in Ireland which reportedly resulted in reduction of 90-95%
 - "Comparison of existing life cycle analysis of shopping bag alternatives" (18 April 2007), Sustainability Victoria
 - the objective of this study was to draw together existing life cycle assessment data to compare the environmental impacts of shopping bag alternatives for carrying goods in Australia
 - "Plastic Retail Carry Bag Use 2006-2007 Consumption" (February 2008), Environment Protection and Heritage Council, Hyder Consulting
 - Estimated plastic bag use in Australia between 2002 and 2007 by retail sector and bag type
 - "Decision Regulatory Impact Statement Investigation of options to reduce the impacts of plastic bags – (April 2008)", Environmental and Protection Heritage Council
 - this study investigated options for the Environmental Protection and Heritage Council (EPHC) to reduce the environmental impacts of plastic bags



Appendix 3 17 stores participated in the trial

PARTICIPATING STORES	STORE LOCATION
Fountain Gate	
Coles	Fountain Gate Shopping Centre – Cnr Princess Highway and Magid Dr, Narre Warren
• Bi-Lo (Coles)	Fountain Gate Shopping Centre – Cnr Princess Highway and Magid Dr, Narre Warren
• Safeway (Woolworths)	Fountain Gate Shopping Centre – Cnr Princess Highway and Magid Dr, Narre Warren
• Supa IGA	4-14 Webb Street, Narre Warren
Coles	215-225 Parkhill Dve, North Berwick
• Safeway (Woolworths)	1-9 Lyall Rd, Berwick
• Supa IGA	Shop 1, 2 Richardson Grove, Berwick
Coles	Hallam Rd, Hampton Park
• Safeway (Woolworths)	55 Hallam Rd, Hampton Park
Wangaratta	
• Coles	Cnr Ryley St and Greta Rd, Wangaratta
• Safeway (Woolworths)	Ovens St, Wangaratta
• Supa IGA	Docker St, Wangaratta
Warrnambool	
• Coles	Warrnambool Gateway Plaza, 150 Raglan Pde, Warrnambool
• Coles	Lava St, Warrnambool – note this store opened two weeks prior to the trial
Coles	27 Hopkins Hwy, North Warrnambool
• Safeway (Woolworths)	763 Raglan Pde, Warrnambool
• Supa IGA	221 Timor St, Warrnambool



Appendix 4 Sample size of customer survey

		Week 1		Week 2			Week 3						Week 4			
		Weekday			Weekend			Weekday			Weekend			Weekday		
Trial period	Morning	Afternoon I	Evening	Morning	Afternoon	Evening	То									
Fountain Gate																
BiLo Fountain Gate	4	-	-	-	4	-	-	4	-	-	-	-	-	-	4	
Coles Fountain Gate	4	-	-	-	4	-	-	4	-	-	-	-	-	-	4	
Safeway Fountain Gate	4	-	-	-	4	-	-	4	-	-	-	-	-	-	4	
Supa IGA Narre Warren	4	-	-	-	4	-	-	4	-	-	-	-	-	-	4	
Coles North Berwick	4	-	-	-	4	-	-	4	-	-	-	-	-	-	4	
Safeway Hampton Park	-	4	-	4	-	4	4	-	-	-	-	-	-	4	-	
Coles Hampton Park	-	4	-	4	-	4	4	-	-	-	-	-	-	4	-	
Safeway Berwick	-	4	-	4	-	4	4	-	-	-	-	-	-	4	-	
Supa IGA Berwick	-	4	-	4	-	4	4	-	-	-	-	-	-	4	-	
Subtotal	20	16	-	16	20	16	16	20	-	-	-	-	-	16	20	1
Wangaratta																
Coles Wangaratta	5	-	-	-	-	-	-	-	5	5	-	-	-	5	-	
Safeway Wangaratta	5	-	-	-	-	-	-	-	6	5	-	-	-	5	-	
Supa IGA Wangaratta	5	-	-	-	-	-	-	-	4	5	-	-	-	5	-	
Subtotal	15	-	-	-	-	-	-	-	15	15	-	-	-	15	-	
Warrnambool																
Coles Warrnambool	5	-	-	-	-	-	-	-	4	4	-	-	-	4	-	
Coles Nth Warrnambool	5	-	-	-	-	-	-	-	4	4	-	-	-	4	-	
Coles Lava St	-	-	-	-	-	-	-	-	4	4	-	-	-	4	-	
Safeway Warrnambool	5	-	-	-	-	-	-	-	4	4	-	-	-	4	-	
Supa IGA Warrnambool	5	-	-	-	-	-	-	-	4	4	-	-	-	4	-	
Subtotal	20	-	-	-	-	-	-	-	20	20	-	-	-	20	-	
Total	55	16	0	16	20	16	16	20	35	35	0	0	0	51	20	3

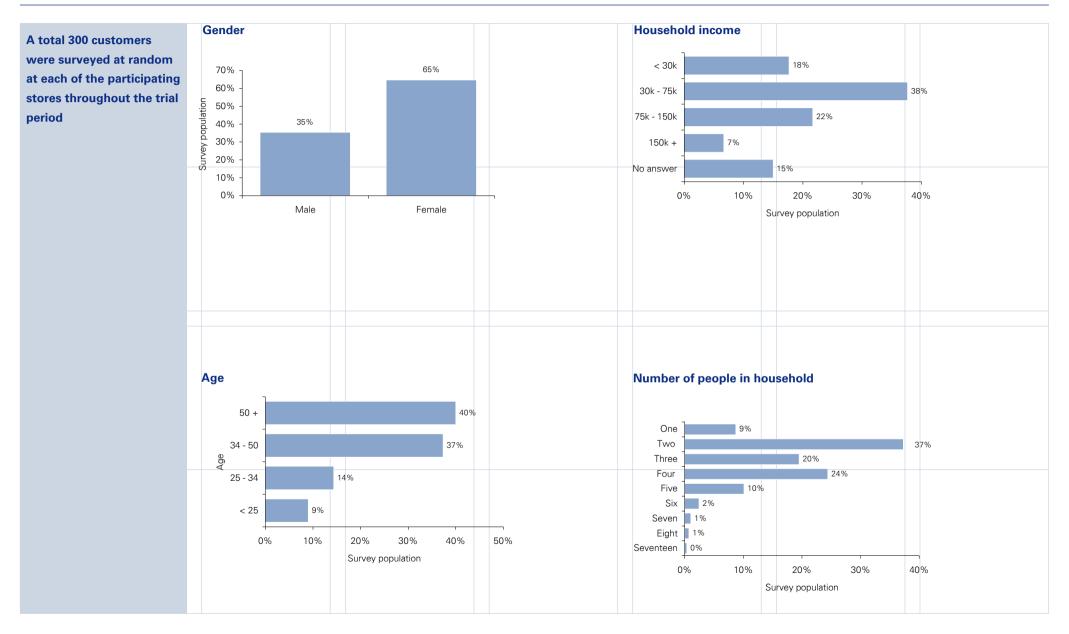


Appendix 5 Sample size of staff survey

Trial period	Week 1 Weekday			Week 2 Weekend			Week 3						Week 4			
							Weekday			Weekend			Weekday			
	Morning	Afternoon	Evening	Morning	Afternoon	Evening	Morning	Afternoon	Evening	Morning	Afternoon	Evening	Morning	Afternoon	Evening	Tot
Fountain Gate																
BiLo Fountain Gate	1	-	-	-	1	-	-	1	-	-	-	-	-	-	1	
Coles Fountain Gate	1	-	-	-	1	-	-	1	-	-	-	-	-	-	-	
Safeway Fountain Gate	1	-	-	-	1	-	-	-	-	-	-	-	-	-	1	
Supa IGA Narre Warren	1	-	-	-	1	-	-	1	-	-	-	-	-	-	1	
Coles North Berwick	-	-	-	-	1	-	-	1	-	-	-	-	-	-	1	
Safeway Hampton Park	-	1	-	1	-	1	1	-	-	-	-	-	-	1	-	
Coles Hampton Park	-	1	-	1	-	1	1	-	-	-	-	-	-	1	-	
Safeway Berwick	-	1	-	1	-	1	1	-	-	-	-	-	-	1	-	
Supa IGA Berwick	-	1	-	1	-	1	1	-	-	-	-	-	-	1	-	
Subtotal	4	4	-	4	5	4	4	4	-	-	-	-	-	4	4	(
Wangaratta																
Coles Wangaratta	2	-	-	-	-	-	-	-	1	1	-	-	-	2	-	
Safeway Wangaratta	1	-	-	-	-	-	-	-	1	1	-	-	-	1	-	
Supa IGA Wangaratta	1	-	-	-	-	-	-	-	2	2	-	-	-	1	-	
Subtotal	4	-	-	-	-	-	-	-	4		-	-	-	4	-	
Warrnambool																
Coles Warrnambool	1	-	-	-	-	-	-	-	1	1	-	-	-	1	-	
Coles Nth Warrnambool	1	-	-	-	-	-	-	-	1	1	-	-	-	1	-	
Coles Lava St	-	-	-	-	-	-	-	-	1	1	-	-	-	1	-	
Safeway Warrnambool	1	-	-	-	-	-	-	-	1	1	-	-	-	1	-	
Supa IGA Warrnambool	1	-	-	-	-	-	-	-	1	1	-	-	-	1	-	
Subtotal	4	-	-	-	-	-	-	-	5	5	-	-	-	5	-	
Total	12	4	0	4	5	4	4	4	9	9	-	-	-	13	4	

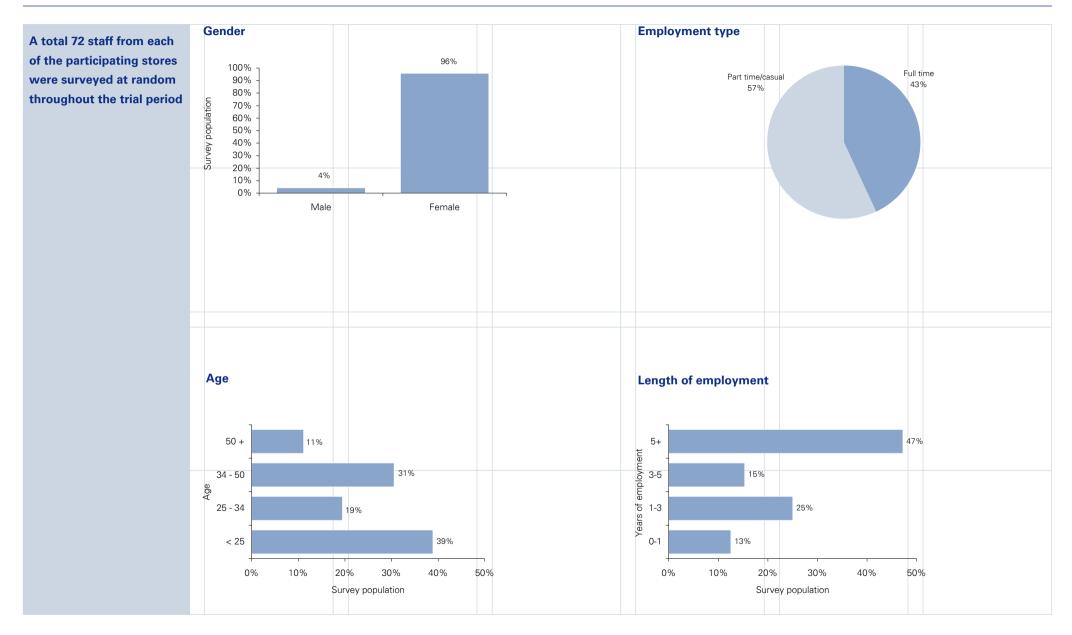


Appendix 6 Profile of customers surveyed



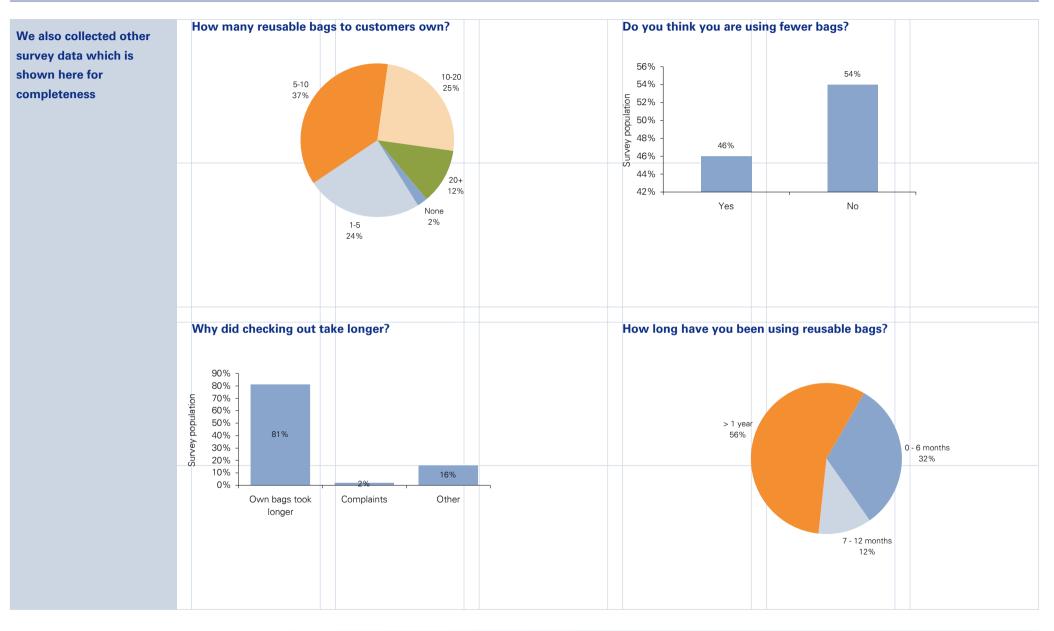


Appendix 7 Profile of staff surveyed



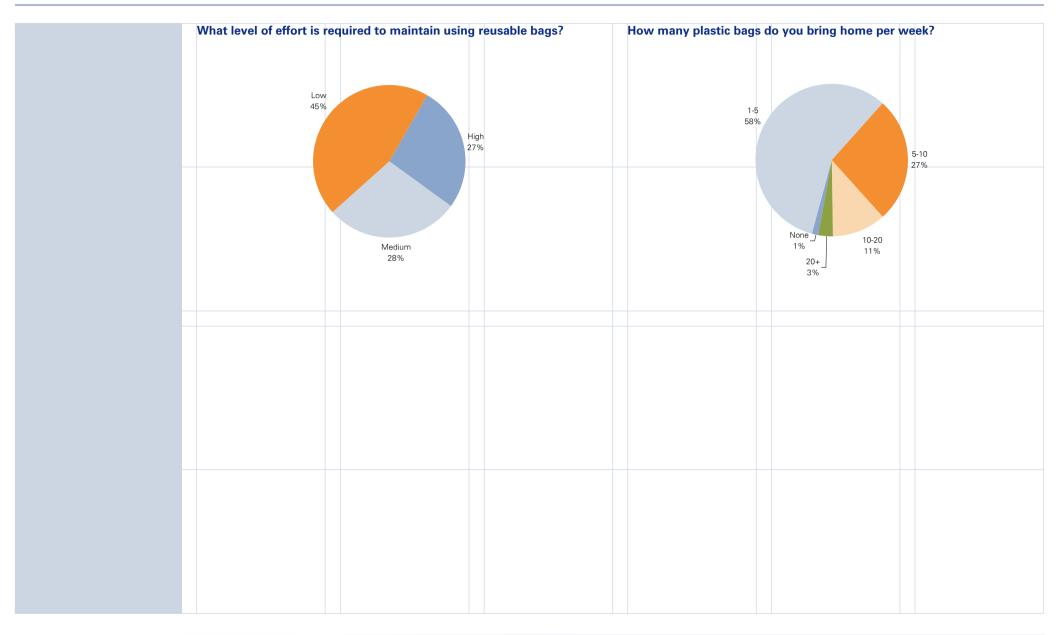


Appendix 8 Other information collected – customers





Appendix 8 Other information collected – customers (cont.)





Appendix 8 Other information collected – staff

